



# Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 Charges

13 January 2024

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# Statement of Board Assurance provided to the Water Services Regulation Authority – 2024-25 Charges

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The Company, under the direction of the Board, has undertaken a thorough process of internal and external assurance with regard to the setting of charges for the 2024-25 charging year. As a result of the assurances it has received, the Board has satisfied itself to the best of its ability that:

- a) the Company complies with its legal obligations relating to the charges set out in its charges schemes;
- b) the Board has assessed the effects of the new charges on customers' bills for a range of different customer types, and approves the impact assessments and handling strategies developed in instances where bill increases for particular customer types exceed 5%;
- c) the Company has appropriate systems and processes in place to make sure that the information contained in the charges scheme, and the additional information covered by this annex is accurate; and
- d) the Company has consulted the Consumer Council for Water (CCWater) in a timely and effective manner on its charges schemes.

We provide information on our compliance with Ofwat's charges scheme rules in the Annex to this assurance statement.



**Lawrence Gosden**  
**Chief Executive Officer**



**Keith Lough**  
**Chairman**

# Statement regarding the Board's assessment of bill increases where they exceed 5%

## 1. Household customers

Due to the high level of inflation and with the impact of prior year performance, all groups of customers will experience bill increases greater than inflation and great than 5%.

Having considered our customers' preference for a smooth bill profile and for us to invest in improvements now rather than delay them, we requested of Ofwat that we defer 50% of our ODI penalties to 2025-26; this request was accepted. While considering the impact on bill increases this year as well as the pattern of future bills in the next regulatory period, the Board has taken the decision to recover this increased level of revenue to allow us to invest in, and deliver, our turnaround programme.

This decision reflects a number of considerations:

- To adhere more closely to our customers' preference for smooth bills and bill stability; in our PR24 customer acceptance testing, customers said they want to see investment for improvements now and that a delay to the company's turnaround programme is not in their interests.
- To invest in advance of AMP 8 to support our turnaround programme.
- To maintain financial resilience and relieve pressure on financial covenant ratios.

### Impact on household bills

As a result of this decision, the average household water bill increase will be 7.7%. The average household wastewater bill is forecast to increase by 10.0%. As the increase in both cases exceeds Ofwat's threshold of 5%, the Board has considered the impact on customers (both in the current and future years) and the need for handling strategies to mitigate the level of increase.

We are putting in place a number of steps to mitigate the bill increase for household customers, in addition to our existing provisions, which include payment schemes, debt matching, a capped WaterSure tariff and a Hardship Fund. We also allow customers to take payment breaks and agree flexible payment plans to suit their circumstances.

We have a suite of tariffs and schemes that provide financial assistance to customers who find our charges to be unaffordable. Customers with affordability issues who have a meter and live in one of our water supply areas are pro-actively targeted by our water efficiency advice and retrofit programme.

Social tariff: We have also increased the funding available to those most in need via our Social tariff, with a cross-subsidy of £13 on an average combined bill. This increased funding allows the minimum discount for an additional 30,000 to avail of a minimum 45% discount on top of the customers currently benefitting from it.

- We are also continuing to work across our community with key partners to engage with customers most in need and publicise the support and payment schemes available.
  - Out and about in our communities, providing direct support at locations such as Food Banks and Job Centres as well as attending community events
  - Data Sharing Agreements with Housing Associations and Age UK to provide direct support to the financially vulnerable
  - New partnership with Kidney Care UK to ensure those customers with kidney disease are getting the best possible support
  - Working with local councils to promote the help on offer to those most likely to be in need

The tables below provide a summary of typical bill increases for each basis of charge (measured, assessed measured, rateable value) for a representative range of household customers.

Measured customers	Dual service		Water only		Waste only	
	Change £	Change %	Change £	Change %	Change £	Change %
<b>Usage m3/a</b>						
50 m3/a	36.29	13.6%	15.08	14.1%	21.20	13.3%
100 m3/a	61.56	13.6%	27.17	14.1%	34.39	13.2%
150 m3/a	86.82	13.6%	39.25	14.1%	47.57	13.2%
200 m3/a	112.09	13.6%	51.33	14.1%	60.76	13.2%
250 m3/a	137.36	13.6%	63.42	14.1%	73.94	13.2%
300 m3/a	162.63	13.6%	75.50	14.1%	87.12	13.1%
350 m3/a	187.89	13.6%	87.58	14.1%	100.31	13.1%
<b>Assessed measured customers</b>						
<b>Basis of charge</b>						
Single occupier	41.77	13.5%	17.84	14.1%	23.94	13.1%
1 bedroom	51.74	13.5%	23.53	14.1%	29.61	13.1%
2 bedrooms	62.00	13.5%	28.57	14.1%	35.12	13.1%
3 bedrooms	69.62	13.5%	32.35	14.1%	39.18	13.1%
4 bedrooms	71.97	13.5%	33.61	14.1%	40.34	13.1%
5 bedrooms	75.66	13.5%	35.37	14.1%	42.37	13.1%
<b>Rateable Value (RV) customers</b>						
<b>Total RV</b>						
£100	41.87	13.5%	17.55	14.1%	24.32	13.1%
£150	58.07	13.5%	25.15	14.1%	32.92	13.1%
£200	74.27	13.5%	32.75	14.1%	41.52	13.1%
£250	90.47	13.5%	40.35	14.1%	50.12	13.1%
£300	106.67	13.5%	47.95	14.1%	58.72	13.1%
£350	122.87	13.5%	55.55	14.1%	67.32	13.1%
£400	139.07	13.5%	63.15	14.1%	75.92	13.1%
£450	155.27	13.5%	70.75	14.1%	84.52	13.1%
£500	171.47	13.5%	78.35	14.1%	93.12	13.1%

## 2. Business customers

This statement does not discuss the increase in total charges (i.e. wholesale charges plus retail charges) for business customers. This is because we exited the business customer retail market with effect from 1 April 2017, transferring our business customers to Business Stream.

With effect from 1 April 2017, we have set charges for wholesale services, which are paid by all retailers who wish to serve business customers in our region. Business Stream, and other retailers as applicable, are responsible for billing these business customers.

## Annex to retail charges assurance statement – compliance with Ofwat’s charges scheme rules

Rule no.	Charges scheme rule	Compliance statement
1-6	<i>Introduction and Interpretation</i>	<i>N/A</i>
7	<i>Consumer Council for Water</i>	
7	Before making a charges scheme a relevant undertaker must consult the Consumer Council for Water about its proposed scheme in a timely and effective manner.	<p>Compliant.</p> <p>We commenced engagement with CCWater on our main charges for 2024-25 in August 2023.</p> <p>The engagement has taken a number of forms.</p> <p>There has been an on-going exchange of emails with CCWater since August, including the provision of information to CCWater both proactively and in response to their queries.</p> <p>A summary log of our consultation with CCW is provided with this Annex.</p>

Rule no.	Charges scheme rule	Compliance statement
<b>8</b>	<b><i>Bill stability</i></b>	
8	Undertakers should carry out a proportionate impact assessment whenever the nominal value of bills for a given customer type (assuming a constant level of consumption) is expected to increase by more than 5% from the previous year.	Compliant. In accordance with our Statement of Significant Changes, which was published on 13 January 2024, every class of household customer will experience an increase in their total charges (i.e. wholesale plus retail) of more than 5% from the previous year. This assumes a constant level of consumption (or rateable value or number of bedrooms in the case of rateable value-based charges and assessed measured charges respectively).
<b>9-11</b>	<b><i>Publication</i></b>	
9	Charges schemes must be published no later than the first working day of the February immediately preceding the Charging Year in relation to which they have effect.	Compliant. We have published our charges schemes on our website by the prescribed deadline of 1 February 2024.
10	Charges schemes must be published on a relevant undertaker's website and in such other manner as the undertaker considers appropriate for the purpose of bringing it to the attention of persons likely to be affected by it.	Compliant. As rule 9. We will also continue to publish customer-friendly versions of the formal charges schemes for household customers.
11	Where a relevant undertaker has published or fixed standard charges otherwise than under a charges scheme for any services provided by that undertaker, charges schemes must state how customers may obtain a copy of such charges and, if applicable, where on a relevant undertaker's website those charges may be found.	Compliant. Our charges schemes signpost readers to where information on other types of charge can be found on our website.

Rule no.	Charges scheme rule	Compliance statement
12-17	<b><i>Principles for determining the amounts of charges</i></b>	
12	Consistent principles and approaches must be applied to the calculation of charges for different classes of customers.	Compliant. We apply consistent principles and methodologies to the calculation of charges for different classes of customer.
13	Charging structures must reflect the long run costs associated with providing the relevant service.	Compliant. With the exception of a small number of properties that attract a fixed annual charge, our allowed wholesale water supply revenue in respect of household premises is recovered by variable charges. The costs of providing surface water drainage and highway drainage are recovered by fixed annual charges. Otherwise, with the exception of a small number of properties that attract a fixed annual charge, our allowed wholesale sewerage revenue in respect of household properties is recovered by variable charges.
14	Charges for services provided to domestic premises must be fixed so that the average difference between metered charges and unmetered charges only reflects any differences in the costs of, and the additional benefits of, the provision of one service relative to the other;	Compliant. The difference between our metered and unmetered household retail charges reflects the difference in the efficient cost-to-serve revenue allowances for dual-service metered and unmetered household customers in our PR19 Final Determination.
15	Differences between charges for services provided to larger users of water and charges for services provided to smaller users of water must only be based on cost differences associated with differential use of network assets, differential peaking characteristics, different service levels and/or different service measurement accuracy.	Compliant. The historical difference in charges between our household standard charges and household large user charges are based on cost differences associated with differential use of network assets. The differences were supported by our cost model and were broadly in line with the rest of the industry. As we continue to refine our cost model, we note the cost of water resources are causing increasing financial pressure, and we have commenced phasing out these discounts gradually over several years starting in 2023-24. We expect the discount associated with Large User Tariffs to be fully phased out by 2026-27 and we have consulted with retailers on this amendment.



Rule no.	Charges scheme rule	Compliance statement
16	Where cost differences associated with differential peaking characteristics are used as a basis for differences between charges for services provided to larger users of water and charges for services provided to smaller users of water, the charges fixed on that basis must be structured on an appropriate peak demand basis.	N/A. We do not have charges associated with differential peaking characteristics.
17	Charges for sewerage services must take into account the different pollutant loads associated with household foul sewage, non-household foul sewage, trade effluent, surface water draining from premises and surface water draining from highways.	Compliant. We have separate wholesale sewerage charges for foul drainage, surface water drainage, highway drainage, and trade effluent.

Rule no.	Charges scheme rule	Compliance statement
<b>18</b>	<b><i>Assessed charges</i></b>	
18	Charges schemes must allow a customer to choose to pay an assessed charge determined in accordance with this rule in the specified circumstances:	
(a)	The type and amount(s) of an assessed charge must be determined in accordance with the following principles:	
(i)	assessed charges should, as closely as practicable, reflect the metered charges that would apply in relation to the volume of water that is likely to be supplied; and	Compliant. Our assessed charges are based on the number of bedrooms in the customer's home. The average occupancy by bedroom count of household properties in our area has been established using Census data, and this average occupancy data has been applied to average consumption data to derive an assessed annual volume of water supplied for each bedroom count.
(ii)	the amount of an assessed charge payable by an individual who is the sole occupier of domestic premises (a single occupier assessed charge) should reflect the volume of water that is likely to be supplied to domestic premises occupied by one individual in the relevant area.	Compliant. We provide a single occupier assessed charge.
(b)	The specified circumstances for the purposes of this rule are where a water undertaker has received a measured charges notice in accordance with section 144A of the Water Industry Act 1991 but was not obliged to give effect to it because:	N/A
(i)	it is not reasonably practicable to fix charges in respect of the premises by reference to the volume of water supplied, or	Our area has been classed as water-stressed, and household properties in our area were subject to our Universal Metering Programme.
(ii)	to do so would involve the incurring by the undertaker of unreasonable expense.	

Rule no.	Charges scheme rule	Compliance statement
<b>19</b>	<b><i>Unmetered charges</i></b>	
19	<p>Charges schemes that include any unmetered charges must clearly state the basis on which those charges are fixed or determined and, in the case of rateable value charges, state:</p> <ul style="list-style-type: none"> <li>(a) which rating valuation list charges are fixed or determined by reference to; and</li> <li>(b) if the undertaker uses a different value or other amount to that specified in such a list, the methodology or other basis on which that different value or other amount is calculated.</li> </ul>	<p>Compliant.</p> <p>Our household charges schemes specify the Rating Valuation List that unmetered charges are fixed or determined by reference to.</p> <p>Additionally, the documents set out how we may apply a notional rateable value in certain circumstances.</p>
<b>20-21</b>	<b><i>Wastewater charges</i></b>	
20	<p>Sewerage undertakers' charges schemes must provide for a cost reflective reduction in the charges payable for the provision of sewerage services to any premises where the sewerage undertaker knows, or should reasonably have known, that surface water does not drain to a public sewer from those premises.</p>	<p>Compliant.</p> <p>We have provided customers with a rebate of the surface water drainage charge, upon successful application, since April 2000.</p> <p>Where we make a rebate, we proactively apply the rebate to other properties in the immediate vicinity.</p> <p>Prior to 2015-16, we only backdated the rebate to the start of the charging year in which the claim was made.</p> <p>With effect from 2015-16, we make the rebate effective from 1 April 2015 or the customer's occupation date if this is later.</p>
21	<p>Sewerage undertakers must set out in their charges schemes how any reduction in the charges payable for the provision of sewerage services to any premises will be calculated if customers can demonstrate that they have significantly reduced the volume of surface water draining to a public sewer from their premises or explain why there is no such provision.</p>	<p>Compliant.</p> <p>Our charges schemes explicitly state that we do not offer partial reductions in the surface water drainage charge and explains the basis for this decision.</p>

Rule no.	Charges scheme rule	Compliance statement
<b>22</b>	<b><i>Trade effluent</i></b>	
22	Charges to be paid in connection with the carrying out of a sewerage undertaker's trade effluent functions must be based on the Mogden formula, a reasonable variant of the Mogden formula or on a demonstrably more cost reflective basis.	Compliant. Note that because we have exited the business customer retail market we no longer publish a charges scheme under the Water Industry Act 1991 in respect of business customers. Our wholesale trade effluent charges are based principally on the Mogden formula, supplemented by our fixed annual consent monitoring charge structure, which better reflects the risk presented by the discharge and the associated monitoring requirements. A new charge for ammonia was introduced for 2021-22. This charge is designed to improve cost-reflectivity but will be phased in over a number of years to balance the competing demands of cost reflectivity and bill stability. We have continued to phase in this charge in 2024-25.
<b>23</b>	<b><i>Social tariffs / Concessionary drainage charges</i></b>	
23	Charges schemes must state:	
(a)	(a) whether or not undertakers have decided to include in the charges scheme:	
(i)	provision designed to reduce charges to community groups in respect of surface water drainage from their property (having had regard to any guidance issued by the Minister under section 43 of the Flood and Water Management Act 2010);	N/A We do not offer concessionary drainage charges, and this is explicitly stated in our household charges schemes. We note that these concessionary charges are principally offered by those water and sewerage companies that have implemented area-based charges for surface water drainage to mitigate the impacts of those charges on groups such as schools, churches, and community organisations.
(ii)	provision designed to reduce charges for individuals who would have difficulty paying in full (having had regard to any guidance issued by the Minister under section 44 of the Flood and Water Management Act 2010); and	Compliant. Our Household Charges Scheme includes provision for a social tariff made under the section 44 of the Flood and Water Management Act 2010 and having had regard to the associated guidance issued by the Minister.
(b)	if any such provision is included, how eligible customers can apply for such reduced charges.	Compliant. Our Household Charges Scheme sets out how eligible customers can apply for the social tariff.

Rule no.	Charges scheme rule	Compliance statement
<b>24</b>	<b><i>Times and methods of payment</i></b>	
24	Charges schemes must include provisions giving customers a reasonable choice as to the times and methods of payment of the charges fixed by the scheme.	Compliant. Our charges schemes include provisions giving customers a reasonable choice as to the times and methods of payment of the charges fixed by the scheme.
<b>25</b>	<b><i>New appointees</i></b>	<b>N/A</b>

Rule no.	Charges scheme rule	Compliance statement
<b>26-33</b>	<b><i>Infrastructure charges (English undertakers)</i></b>	
26	Each relevant undertaker whose area is wholly or mainly in England must fix Infrastructure Charges in a charges scheme.	Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.
27	Infrastructure Charges must be determined in accordance with the principle that the charges should reflect:	
(a)	fairness and affordability;	Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.

Rule no.	Charges scheme rule	Compliance statement
(b)	environmental protection;	Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.
(c)	stability and predictability; and	Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.
(d)	transparency and customer-focused service.	Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.

Rule no.	Charges scheme rule	Compliance statement
28	<p>Infrastructure Charges must be determined in accordance with the principle that the amount of such charges will over each period of five consecutive Charging Years ending on 31 March 2024 and, thereafter, on 31 March in each subsequent year cover the costs of Network Reinforcement that the relevant undertaker reasonably incurs, less any other amounts that the relevant undertaker receives for Network Reinforcement, and before the application of any Income Offset.</p>	<p>Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.</p>
29	<p>Charges schemes must include a clear methodology explaining how Infrastructure Charges have been calculated.</p>	<p>Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.</p>
30	<p>For the avoidance of doubt, Infrastructure Charges must not relate to the costs of reinforcing, upgrading or otherwise modifying existing network infrastructure in order to address pre-existing deficiencies in capacity or in capability unrelated:</p> <ul style="list-style-type: none"> <li>a) to the provision of a new water main or public sewer pursuant to an agreement with, or a duty owed under the Water Industry Act 1991 to, a person other than a relevant undertaker (including, but not limited to, the provision of a new water main or public sewer pursuant to a requisition under sections 41(1) or 98(1), a section 66D agreement or a section 117E agreement);</li> <li>b) to the adoption of infrastructure under a section 51A or 104 agreement; or</li> <li>c) to connections described in section 146(2) of the Water Industry Act 1991.</li> </ul>	<p>Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.</p>
31	<p>Infrastructure Charges may be set as a fixed charge per connection or calculated in accordance with a formula. As long as the difference between amounts is cost-reflective, the amounts of Infrastructure Charges may vary to reflect different circumstances and, in particular, may be different for different geographical areas.</p>	<p>Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.</p>



Rule no.	Charges scheme rule	Compliance statement
32	In making charges schemes, each relevant undertaker must ensure that:	
(a)	Charges schemes clearly set out how Infrastructure Charges have been calculated;	Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.
(b)	The amount of Infrastructure Charges applied in respect of the modification or redevelopment of existing buildings or premises is determined in accordance with the principle that the amount must take due account of any previous usage in the 5 years before the modification or redevelopment began (including supplies of water that were not for domestic purposes and drainage that was not for domestic sewerage purposes) associated with the buildings and/or premises to which the charges are to be applied and be discounted accordingly; and	Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.
(c)	Charges schemes clearly explain the methodology to be applied for determining a discount to reflect previous usage.	Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.
(d)	charges schemes clearly explain the methodology to be applied for determining any Income Offset.	Compliant – see Statement of Board Assurance provided to the Water Services Regulation Authority 2024-25 charges for new connection services.
33	Rules 26 to 32 above do not apply to:	
(a)	new appointees; or	Not applicable
(b)	any charges scheme that has effect in relation to a period ending before 1 April 2018.	Not applicable

Rule no.	Charges scheme rule	Compliance statement
<b>A1-A3</b>	<b><i>Annex: Information requirements</i></b>	
A1	Each undertaker should provide to the Water Services Regulation Authority an assurance statement from its Board of Directors and publish its statement no later than the time of publication of the charges schemes confirming that:	Compliant. We have submitted our assurance statement to Ofwat and published it at the same time we published our retail charges schemes.
(a)	the company complies with its legal obligations relating to the charges set out in its charges schemes;	Compliant. Licence Condition B (compliance with price controls): KPMG LLP has provided assurance that our charges are compliant with the applicable price controls. Licence Condition E (undue discrimination and undue preference): In some areas our cost allocation is necessarily based on assumption as opposed to actual data. Where assumptions have been used these have been verified by subject matter experts within the Company. Compliance in this area is subjective, and therefore cannot be stated absolutely.

Rule no.	Charges scheme rule	Compliance statement
(b)	the Board has assessed the effects of the new charges on customers' bills for a range of different customer types, and approves the impact assessments and handling strategies developed in instances where bill increases for particular customer types exceed 5%;	Compliant. We include above, as part of this assurance statement submission, a statement explaining the Board's assessment of bill increases
(c)	the company has appropriate systems and processes in place to make sure that the information contained in the charges scheme, and the additional information covered by this annex is accurate; and	<p>KPMG LLP have assured our 2024-25 charges. As part of their work, KPMG performed checks on the base data used for forecasting the number of billed properties and volumes of water and wastewater. For the ten most material charges in terms of revenue yield, KPMG checked the base data used for forecasting purposes back to source systems.</p> <p>Deloitte audited our 2022-23 statutory and regulatory accounts. While they were unable to adopt a control reliance strategy for their audit, due to IT issues, they undertook substantive testing and made the following comment in their report to our Board that no significant deficiencies were noted in their testing of management override of controls. "Our procedures have not identified any evidence of management override of controls and we have nothing else to report on this significant risk".</p> <p>The revenue analysis and wholesale control reconciliation published for March 2023 in table 2M of the APR showed a variance of 6.0% between allowed wholesale revenues and actual revenues for 2022-23. The data in this table was assured by Deloitte and the details for the variance to our allowed revenues were disclosed.</p> <p>In addition, there were no material issues raised in Deloitte's audit report, and they issued an unmodified audit statement on our financial statements.</p>
(d)	the company has consulted the Consumer Council for Water (CCWater) in a timely and effective manner on its charges schemes.	Compliant. As rule 7.

Rule no.	Charges scheme rule	Compliance statement
A2	With the exception of new appointees, each undertaker should provide to the Water Services Regulation Authority a statement setting out any significant changes anticipated by the undertaker, and publish the statement, at least three weeks before the publication of the charges schemes. The statement should include the following.	
(a)	Confirmation of whether the undertaker is expecting there to be any bill increases of more than 5% from the previous year (for a given customer type assuming a constant level of consumption) and, if such increases are expected:	Compliant. On 13 January 2024 we published and provided Ofwat with a statement setting out any significant changes anticipated.
(i)	what size increase is expected;	
(ii)	which customer types are likely to be affected; and	
(iii)	the handling strategies adopted by the company or why the company considered that no handling strategies are required.	
(b)	Details of any significant changes in charging policy by the company from the previous year.	
A3	In addition to the assurances set out in A1 above, new appointees' assurance statements must include assurance that their charges schemes offer:	
(a)	levels of service at least comparable to the previous appointee's charges scheme;	N/A
(b)	prices that do not exceed those in the previous appointee's charges scheme for similar services; and	
(c)	prices equivalent to those specified in the new appointee's application for each individual appointment or variation area.	

## Summary Log of Consultation with CCWater

Date	CCWater	Southern Water
12 Aug 2023	Email to CCW	Email sent to give sight of our "Outlook for 2023-24 wholesale charges"
29 August 2023	Virtual meeting	With Rachel Ryan-Crisp and CCW to discuss increasing cross-subsidy to £13.
27 Sept 2023	Virtual meeting	Anna Sadlier-McBarron and Rachel met with CCW to discuss Indicative charges
5 Oct 2023	Email to CCW	Email sent with detailed household bill impact and details on Social tariff enhanced funding and completed required templates
17 Oct 2023	Virtual meeting	Virtual meeting to discuss indicative charges and impact of phasing out Large User Tariff and impact of potential ODI penalty deferral request to Ofwat
19 Oct 2023	Email to CCW	Containing slides that we discussed on 17 Oct 2023
12 Dec 2023	Email to CCW	Sent early sight with full detail of approved Final charges, pending CPIH inflation update on 20 Dec 2023
4 Jan 2024	Email to CCW	Sent Section B of required template of final charges to CCW